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Community Futures (CF) is a program that supports community economic development and builds the capacity of communities to realize their full sustainable potential. The purpose of the CF Program is to help communities develop and implement *local solutions to local problems*.

Community Futures Performance Results	2021-22
Strong rural community strategic planning and implementation	
1. Total number of community-based projects (new & on-going)	85
2. Total number of local and regionally-based community strategic plans developed and/or updated	2
Rural access to business development services	
3. Total number of business training session participants	26
4. Total number of business advisory services	114
Rural access to capital and leveraged capital	
5. Dollar value of loans	\$270,300
6. Total number of loans	5
7. Number of jobs created/maintained/expanded through lending <sup>1</sup>	5

Provide additional Information (e.g. Success stories, Links to priorities, leveraging work, communication events, etc...)

2021-22 was another year of upheaval with COVID-19 affecting every business and their operations, with the constant change in restrictions, closures, and working virtually for those who could. Community Futures Crowsnest Pass continued to assist businesses with the wrap-up of RRRF funds available (ended in June 2021), finishing with \$611,000 lent out locally to businesses that needed help with COVID challenges.

Still unable to provide onsite training for the large majority of the year, we partnered with our southern Alberta Community Futures to continue providing virtual workshops through the business retention and recovery project, helping with succession planning topics.

A large amount of work continued into the regional destination management organization, South Canadian Rockies Tourism Association, with this organization launching in April 2021 and electing their first industry-led board of directors in November 2021. This collaboration between Crowsnest Pass, Pincher Creek, and the Castle region is positioned to become a strong voice for the tourism industry and our growing number of operators.

We hosted an information night for our construction and contractors' businesses, connecting them with the team at TC Energy who will be undergoing massive projects in the area over the next two years.

<sup>&</sup>lt;sup>1</sup> Estimated at the time of lending

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Internally, Community Futures Crowsnest Pass had a complete turnover of staffing, with the majority of staff retiring, and a new team is in place now. Our Board Chair continues to also lead the Community Futures Network of Alberta as their Chair.